SOURCES OF GRANT AID & FUNDING FOR CRICKET CLUBS

DEVELOPING YOUR CLUB

ecb.co.uk
INTRODUCTION

Raising the money to carry out your plans is without doubt the most challenging task faced by cricket club committees and members.

Through this publication the England & Wales Cricket Board (ECB) has set out to help steer you through many of the grant aid and development funding agencies which exist and to give you an insight into their respective funding criteria. You will also find a number of ideas and issues to consider when preparing applications.

Your County Cricket Development Manager (CDM) can also offer you valuable advice on development planning and funding. All County Cricket Board Office contact telephone numbers are listed on page 40.

Alternatively for more information please contact facilities@ecb.co.uk

Also listed for your convenience is the contact and enquiry number for Sport England on page 19.

For further advice concerning grant aid or funding you may also contact Mike Turner, MBE, ECB Consultant, on (0116) 283 1615. There is no charge as this advisory service is provided by the England and Wales Cricket Board.

If you require information about technical specifications or wish to make a general enquiry about facility development, telephone the ECB on 0161 877 6643, email: facilities@ecb.co.uk or refer to the website www.ecb.co.uk/places

This publication was compiled by: F M TURNER, MBE, ECB Consultant, who may be contacted on (0116) 283 1615 should you require further information.

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1 PUTTING YOUR APPLICATION TOGETHER

1.1 Planning
Careful planning to ensure your ambitions are realistic and right for your club is critical. ECB’s Club Development Planning Resource provides a format and procedure, approved by the main Grant Aid providers, to help you do this. For more information go to www.play-cricket.com

Your plan forms a statement of your future intentions and will demonstrate to funding agencies how your plans will satisfy their requirements adding to the cricket provision in your area.

It is also important at this stage to identify a timescale outlining when you intend to implement each element of your plan.

1.2 Costing Your Plan
Once you have assessed what you currently have, and decided upon your chosen future direction, it is vital you then put some detailed costings to your plans. These can be in the form of quotations from contractors and/ or suppliers or costs in “man hours” (e.g. a contribution in kind).

This will help you assess what financial support you will need and allow you to chart your best possible route to obtain the funds your proposed developments require.

Tips to Achieving a Successful Application:
— You should demonstrate how your project represents value for money.
— Emphasise your level of need for financial support (based on your annual accounts).
— Make sure your application is honest and you request only funds you require.
— Be prepared to undergo a process of monitoring by funding agencies. Some agencies reserve the right to reclaim funding if they are not satisfied with its use.
— Demonstrate a degree of “self help” — whether in cash or in kind (labour, expertise, etc.).
— Have contingency plans in the event of a rejected application or a reduced award.

1.3 Approaching the Relevant Funding Organisations
It is important that you choose the correct funding agency(s) for your respective plan/elements within your plan.

Each organisation has its own particular criteria and requirements. It is therefore vital that you make contact with the individual organisation and match your plans to its respective criteria before you compile an application.

Tips to Achieving a Successful Application
— Your application must demonstrate clear plans in accordance with the criteria of the respective funding agency.
— Where necessary forward any consultation forms as required by the funding agencies.
— Submit your application ahead of deadlines set by respective funding agencies.
— Apply to the number of funding organisations you need to ensure the funding you require.
— Identify, where necessary in your application(s) other sources of partnership funding.
— Include details of other confirmed awards and, where not confirmed, when you expect to hear a decision.
— Check how much you are eligible for. Some funding agencies make provision in certain urban and rural areas for additional support.
— Ensure your chosen funding organisations are complimentary. Some agencies will not commit to funding if certain others have been applied to.
— Ensure the tenure of your ground is of sufficient length as set by respective funding agencies. Most funding agencies require a minimum of ten years lease, freehold, or other security of tenure.
— Do not start any project or plan before you receive official written notice of an award or permission to go ahead. Most funding agencies will not fund retrospectively.
— Consider every possible option available including sponsorship, Sportsmatch, donations, loans, fund raising activities etc.
— You should give the funding agency full recognition for any support – letters of thanks, plaques, local publicity etc., should be considered to recognise their generosity.
1.4 Prepare Your Application

— Make sure your plans are thorough, have been costed and have an identified timescale.

— Ensure you have, and can identify, the people and resources available to you to run the project after it has been built, installed or set up.

— Where relevant, your application should outline how your plans provide for: Women, People with Disabilities and other “minority” groups.

— Where relevant, demonstrate how your plans have strategic relevance – refer to the County, Regional and/or National Cricket/Sport Development Plans.

— Consult as widely as possible before submitting your application(s).

— Ensure the timescale of your plans are in line with that of your funding agency(s).

— Plan your cash flow thoroughly as some funding agencies will only release funds upon completion of works.

— Demonstrate the benefits of your plans to an identified local or wider community.

— Emphasise the benefit to the local community of your plans. Where necessary identify how many hours a week your facility or project will be available for community use.

— Make provisions for junior usage, quality coaching and supervised activity of juniors, if necessary make plans to start a junior section.

— Ensure, where necessary, you have the relevant planning permission or written confirmation that it is not required.

— Any equipment purchases or facilities you install should meet certain design and/or performance criteria. For guidance please refer to relevant Sport England Guidance Notes and ECB technical specifications (contact your CDM for details).

— Utilise all the help that is available from ECB, the respective funding agency, consultants and Sport England.

You should now be in a position to complete and submit a strong application for funding. There are many organisations which have money available. The following pages offer details of the many agencies you may consider applying to. Your CDM is a vital source of information. Contact details are given on page 40 in this booklet. Or for more information please contact facilities@ecb.co.uk.

2 ENGLAND & WALES CRICKET BOARD

2.1 Application Process / ECB Single Investment System

The ECB has developed a Single Investment System (SIS) to manage all funding applications which it administers:

— ECB Grant Aid Programme (page 6)
— England and Wales Cricket Trust (EWCT) Interest Free Loan Scheme (page 7)

The Single Investment System has been designed to capture all of the components which Clubs are required to fulfil when developing a funding application, using a simple step by step process, as shown opposite:
2.2 ECB Grant Aid Programme (EGAP)

ECB works both nationally and locally to a tightly defined National Strategy for Cricket backed up by a fully integrated National Facilities Strategy. The EGAP is therefore seen as an exciting and timely resource to assist in the fulfilment of the strategic objectives of ECB.

Running in parallel to the core objectives of the ECB are those of Government and Sport England. Analysis has shown, and ECB are therefore confident that, the proposal for the use of EGAP monies will achieve many of the common objectives.

The proposal revolves around the key strategic grass roots strand of the ECB National Strategy:

The four investment areas form the basis of investment emanating from the National Facility Strategy:

— Non Turf Practice Net Areas
— Indoor Centre Upgrades/New Build
— Fine Turf Match Pitches
— Communal Changing Areas

The four investment areas form the basis of the proposal and will be delivered in line with the following (each has the endorsement of Sport England):

— ECB Technical Specifications/Sport England Technical Specifications
— ECB Approved Technical Consultants
— ECB Approved Non Turf Pitch Systems

Clubs/Applicants

Eligible Applicants for EGAP will be identified via the 39 County Cricket Boards and the ECB endorsed Development Plan and will be subject to screening, prioritisation, and an application exercise.

ECB has undertaken a comprehensive exercise to ensure the funding is, indicatively, allocated according to Cricket and social demographics. Clubs will only be funded where:

— They are identified locally as being of strategic importance
— They can demonstrate a recognised commitment to adult/junior development
— They commit to delivering activity to a baseline of quality
— They are the focus of revenue investment and professional development support
— They demonstrate a security of tenure consistent with the level of investment to be made, as follows:

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— Can support/sustain the project over the next ten years
— Acquire additional capital investment
— Acquire complementary revenue funding
— Provide in kind costs
— Comply with the ECB IT strategy:
— Completing Club Development Plan and annually updating online
— Completing Single Investment System (SIS) Applications on line.

Bid Submission

Eligible Applicants must apply by following the ECB SIS guidelines (page 5).

Clubs must develop the sport development plan prior to applying for project funding. ECB will seek a minimum of 25% partnership funding against applications. Precedent and development conditions may apply. In some case a legal charge may be required.

Contacts

In the first instance contact should be made with your County Development Manager and a complete list of County Board contact numbers is on page 40 of this booklet.

3 ENGLAND & WALES CRICKET TRUST

3.1 Interest Free Loan Scheme

The England and Wales Cricket Trust promotes community participation in cricket as a means of promoting and improving health – which is a charitable purpose. Community participation is essential to the charitable nature of such a purpose. The England and Wales Cricket Trust also promotes work to improve provision of cricket in schools, clubs and other youth cricket activities.

Activities funded by England and Wales Cricket Trust must benefit the community in its widest sense and not just a small group or elite.

This is a primary obligation of an application when applying for funds provided by the England and Wales Cricket Trust.
CRICKET TRUST continued

Eligible Clubs
To be eligible to apply for a loan from the
England and Wales Cricket Trust:
- Clubs must meet (or where relevant agree
to meet) the mandatory requirements and
any conditions imposed by the ECB within
any offer made.
- Clubs must be affiliated to the ECB via their
County Cricket Board (CCB)
- Clubs must have a junior section (a cricket
club with a junior section is defined as a
cricket club that offers appropriate
coaching and competition to cricketers
under the age of 18 years old.)
- Clubs must, as a minimum, be registered
for (and actively working towards) ECB
Clubmark Accreditation. For further details
go to www.ecb.co.uk/clubmark
- Eligible clubs are required to conduct a
review of the proposed project with their
local County Cricket Development Manager
(CDM) prior to submitting an application.
Further details can be found on page 40 of
this booklet
- Eligible clubs may only submit an
application after the approval of an ECB
Regional Funding and Facilities Manager
(RFFM). Further details can be found at
www.ecb.co.uk/facilities

Types of Projects to Be Considered
Eligible Project themes – amongst others:
- Synthetic net bays / match play pitches
(Non Turf Pitches - NTP)
- Fine Turf square and outfield
- Drainage / Irrigation
- Machinery (subject to suitable Health
& Safety qualifications)
- Land Purchase for cricketing purposes
- Security (Perimeter fencing / Ball stop
netting)
- Machinery storage (compliant with
Health & Safety risk assessment)
- Changing room development / minor
works to changing rooms
- Sight screens, mobile covers and cages
- Scoreboards
- Clubhouse development and renovation

Not eligible – amongst others:
- Projects that are under criminal
investigation (subject to insurance claim
due to arson etc)
- General landscaping
- Commercial activities including bar areas
- Car Parks
- Outdoor Lighting
- CCTV
- Single plant equipment (not incorporated
within a larger scheme of work)
- Coaching items
- Video recorders
- Bowling Machines
- Indoor Facilities (such as indoor practice
facilities or teaching classrooms etc)

Refurbishment/Replacement
- Any project that seeks to refurbish
existing facilities will also only be
considered if compliant with current
ECB / Sport England / Sports Council
for Wales technical standards.
- Reconditioned machinery is acceptable
provided that a warranty of no less than
12 months can be supplied and the
applicant can prove that they have the
qualified staff to operate it.

Bid Submission
Eligible Applicants must apply by following
the ECB SIS guidelines (page 5).
Clubs must develop the sport development
plan prior to applying for project funding.
ECB will seek a minimum of 25% partnership
funding against applications. Precedent and
development conditions may apply.

Contacts
In the first instance contact should be made
with your County Development Manager
and a complete list of County Board contact
numbers is on page 40 of this booklet.
Alternatively for more information or to
download a full copy of the Guidance Notes
please go to www.ecb.co.uk/funding

3 ENGLAND & WALES CRICKET TRUST continued

3.2 EWCT Small Grant Scheme
Aim
The England and Wales Cricket Trust Limited
(EWCT) Small Grant Scheme aims to help
applicants make small, incremental changes
to improve the quality and sustainability of
cricket provision that:
- directly impacts on the playing of the game
of cricket, and / or
- reduces the operating costs of Cricket
Clubs by the purchase of materials.

Eligible Applicants
Any affiliated Cricket Club with a Junior
Section* that has ECB Clubmark Accreditation
or, as a minimum, is registered and actively
working towards ECB Clubmark Accreditation.

*A Cricket Club with a Junior Section
is defined as a Cricket Club that offers
appropriate coaching and competition to
cricketers under 18 years of age. For more
information go to www.ecb.co.uk/clubmark

A properly constituted County
Groundsmanship Association (CGA) —
(where grants are available for machinery
purchases only)

Not eligible – amongst others:
- Clubhouse development and renovation
- Changing room development / minor
works to changing rooms
- Sight screens, mobile covers and cages
- Scoreboards
- Machinery (purchase only) to include
ball stop netting

Examples of the above include (but are
limited to) insulation, double glazing, rain
water harvesting systems, energy saving
boilers, flush reduction devices.
- Machinery (purchase only) to include
Scarfier, Aerator, Wicket Mower, Outfield
Mower and Rollers. Second hand machinery
is eligible but only wherewith evidence of
a minimum 12 month warranty is provided.
- Covers and Flat Sheets
- Water Hogs or similar
- Ball Stop Netting
- Purchase of materials for the
refurbishment and renovation of
communal changing facilities
- Mobile Net Cage

This list is not exhaustive but the EWCT
reserves the right to reject any application
that it believes does not evidence
achievement of the aims of the scheme.

Contacts
In the first instance contact should be made
with your County Development Manager
and a complete list of County Board contact
numbers is on page 40 of this booklet.

Applicants who have been successful in receiving an
award from the EWCT Small Grant Scheme will not
be eligible to apply to the scheme the year after
their award was granted.
4 THE CRICKET FOUNDATION

The Cricket Foundation is an independent, registered charity (No. 1123385) fully backed by the England and Wales Cricket Board. It was established in 1982 and is answerable to a Board of Trustees.

The charity delivers and raises funds for two main grassroots cricket initiatives: the schools’ programme ‘Chance to Shine supported by Brit Insurance’ and the inner-city cricket programme ‘StreetChance supported by Barclays Spaces for Sports’.

Launched in 2005, Chance to Shine aims to bring cricket and its educational benefits, initially, to a third of state schools, reaching two million children, by 2015.

The programme now links nearly 4,000 state schools to 500 local cricket clubs, through County Boards, and qualified cricket coaches provide coaching and competition to schoolchildren. StreetChance was launched in 2008 to engage young people from a range of backgrounds in areas affected by youth crime and anti-social behaviour. The nationwide project aims to increase aspiration, promote mutual respect, and enhance relationships with others, including schools, police and the wider community.
4 THE CRICKET FOUNDATION continued

The Cricket Foundation needs to raise £5 million a year to deliver these two ambitious programmes.

The charity will fund - through County Boards - Focus Clubs engaged to deliver Chance to Shine programmes to local schools. For more information on whether your club is eligible to take part please contact, in the first instance, your County Cricket Development Manager. A complete list of County Board contact numbers is on page 40 of this booklet.

For other information, contact the Cricket Foundation, Lord’s Cricket Ground, London, NW8 8QZ. T: 020 7432 1259. Website www.chancetoshine.org and www.streetchance.org

5 SPORT ENGLAND

Sport England is focused on building a sporting habit for life.

About Sport England
We will invest over £1 billion of National Lottery and Exchequer funding between 2012 and 2017 in organisations and projects that will:

— see more people taking on and keeping a sporting habit for life
— create more opportunities for young people
— nurture and develop talent
— provide the right facilities in the right places
— support local authorities and unlock local funding
— ensure real opportunities for communities

Key strategic outcomes
Our overall ambition is to grow participation by young people and adults and reduce drop-off. NGBs will have participation targets as part of their performance management.

Our strategy will deliver the following outcomes:

— Local investment is core to ensuring that our work reaches into the heart of our communities, helps ground NGB investment and provides new opportunities for young people in disadvantaged areas. Our local investment will include a new community sport activation fund, the Door Step Clubs programme to create sustainable clubs in the most deprived communities, new resources to deliver sport in further education colleges as well as funding for county sports partnerships, coaching, volunteering and disability. We will invest over £250 million in this work.

— School Games: Funding is in place for the first three cycles of the School Games which will enable every school to be part of the new competition allowing every child in England the chance to compete. We have also developed a new work stream to improve community access to education facilities with targeted funding to make this happen.

— NGB 13-17 funding is the centrepiece of the strategy. We will invest over £450 million in work with NGBs over this period. 60% of this funding will benefit young people, with new NGB programmes including transition to clubs work and work with universities. Alongside awards to governing bodies, we will also set aside reward and incentive funding and governance support.

— Facilities underpin our work, with programmes to build on and continue the success of Places People Play, and new funding streams for mid-range facilities, improvements and new facilities. In total we will invest up to £250 million on facilities (including Places People Play).

— County sports partnerships will be given new resources to create effective links locally between schools and sport in the community.

— All secondary schools who wish to do so will be supported to open up, or keep open, their sports facilities for local community use and at least a third of these will receive additional funding to make this happen.

— At least 150 further education colleges will benefit from full-time sports professional who will act as a College Sport Maker.

— Three quarters of university students aged 18-24 will get the chance to take up a new sport or continue playing a sport they played at school or college.

— A thousand of our most disadvantaged local communities will get a Door Step Club.

— Two thousand young people on the margins of society will be supported by the Dame Kelly Holmes Legacy Trust into sport and to gain new life skills.

— Building on the early success of Places People Play, a further £100m will be invested in facilities for the most popular sports, for example new artificial pitches and upgrading local swimming pools.

— A minimum of 30 sports will have enhanced England Talent Pathways to ensure young people and others fulfil their potential.

Sport England strategy 2012-17: creating a sporting habit for life
The 2012-17 Youth and Community Strategy for Sport England was launched in January 2012. It provides over £1 billion of investment, comprising lottery and exchequer awards over the five year period, over four main areas of work:

— see more people taking on and keeping a sporting habit for life
— Every one of the 4,000 secondary schools in England will be offered a community sport club on its site with a direct link to one or more NGBs, depending on the local clubs in its area.
— Local investment is core to ensuring that our work reaches into the heart of our communities, helps ground NGB investment and provides new opportunities for young people in disadvantaged areas. Our local investment will include a new community sport activation fund, the Door Step Clubs programme to create sustainable clubs in the most deprived communities, new resources to deliver sport in further education colleges as well as funding for county sports partnerships, coaching, volunteering and disability. We will invest over £250 million in this work.
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— Facilities underpin our work, with programmes to build on and continue the success of Places People Play, and new funding streams for mid-range facilities, improvements and new facilities. In total we will invest up to £250 million on facilities (including Places People Play).
Every pound of Sportsmatch funding will have attracted an equal amount of investment from sponsors, meaning that community projects worth at least £6m are delivered each year.

5 SPORT ENGLAND continued

Sportsmatch Programme
Makes awards of between £1,000 to £100,000 to match sponsorship given to deliver new community projects to grow or sustain participation in sport.

Budget
£3m per year. Programme funding is confirmed for the next two financial years.

Who is eligible to apply?
Constituted not-for-profit organisations and statutory bodies. This might include sports clubs, voluntary organisations, local authorities, schools, universities or governing bodies of sport.

Is partnership funding required?
Yes. Sportsmatch provides pound for pound funding to match sponsorship provided by the commercial sector, charities and private individuals. Projects can have no more than five sponsors, and each sponsor must contribute a minimum of £1,000.

Outcomes
Awards range between £1,000 and £100,000 and the number of grants in any one year does vary. The programme makes an average of 150 awards per year.

Unique feature
Sportsmatch levers commercial sponsorship into sport, encouraging companies to develop their brand and increase corporate awareness. Every pound of Sportsmatch funding will have attracted an equal amount of investment from sponsors, meaning that community projects worth at least £6m are delivered each year.

Projects
— National projects that address barriers to participation
— Equipment purchases to enable club expansion
— Outreach projects that engage new participants in areas of deprivation
— Coach development and training to increase capacity and performance
— Innovative attempts to make sports more representative.

Key Messages
— Applicants will receive a decision no more than 12 weeks after submission
— Programme will close to new applications in autumn 2012 and requests for funds are likely to exceed the available budget
— Priority is given to applications seeking to match new sponsorship from the commercial sector
— All of an award can be spent on non-fixed capital items, but we will not fund or match against projects involving building or refurbishing property
— Sportsmatch particularly wants to fund projects which engage groups that are currently underrepresented within sport
— We cannot match sponsorship from a statutory body or an organisation that receives more than 25% of its funds from government
— We cannot match sponsorship from a national governing body or charity investing in its own sport.

Further information: www.sportengland.org/funding/sportsmatch.aspx
5 SPORT ENGLAND continued

Small Grants Programme
Makes awards of between £300 to £10,000 to support local community sport projects that seek to increase participation, sustain participation or develop opportunities for people to excel at their chosen sport.

Budget
£7 million per year.

Who is eligible to apply?
Constituted not-for-profit organisations and statutory bodies. This might include sports clubs, voluntary organisations, local authorities, schools, universities or governing bodies of sport.

Is partnership funding required?
No. A Small Grant can fund 100% of total project costs, up to £10,000. We can also contribute towards larger projects as long as the total project cost does not exceed £50,000.

Outcomes
Approximately 1100 awards are made each year with an average award of £6,500.

Unique feature
The Small Grants programme is open year-round and applications can be made at any time.

Projects
— Purchasing equipment to enable club expansion
— Creating new teams to offer broader opportunities for participation
— Providing multi-sport taster sessions with links to clubs
— Setting up new clubs in a sport that was under-represented in an area
— Training coaches to expand availability of coaching sessions at clubs
— Setting up after school clubs with community-club links.

Key Messages
— Applications can be made at any time – allow 10-12 weeks for assessment.
— Priority is currently given to projects that - increase the number of adults participating in moderate intensity sports - seek to reduce the drop off rates for 16-19 year olds.
— deliver extracurricular sport for 11-16 year olds and can demonstrate sustainability of opportunity through club links.
— Clear project and budgetary planning is essential, with detailed timetables, clear targets and full cost breakdowns required.
— Applications need to demonstrate long-term sustainability and clear exit routes for participants.
— Clear evidence of need is required in terms of how the project fits with current local delivery, strategic aims (NGB and/or Local Authority) and demand from potential participants.

Further information: www.sportengland.org/funding/small_grants.aspx

Inspired Facilities Programme
Investing in modernising and extending clubs; and opening up facilities for community sport. These are local projects developed and delivered predominantly by community and voluntary sector groups. The programme will be launched in July and open for Round 1 applications in August 2011.

Budget
— £50m lottery plus partnership funding over 5 funding rounds of £10m with one in 2011/12, two in 2012/13 & two 2013/14.

Who is eligible to apply?
— Applications can be submitted by organisations entitled to receive public funding, voluntary or community organisations, local authorities, sports clubs, playing field associations and education establishments.

Is partnership funding required?
— We would prefer you to have some partnership funding – either cash or in kind. However, we know funding can be difficult for voluntary or community groups to raise so we won’t rule out your application if you don’t have any. This also applies to Town and parish councils.
— Local authorities, schools or educational establishments, and other statutory bodies, are expected to provide pound-for-pound partnership funding.

Security of Tenure
— Sport England will normally take a fixed charge on capital awards by way of a ‘Legal Charge’ but due to restrictions imposed by legislation, a Local Authority generally cannot grant charges. In these cases, Sport England will agree alternative security arrangements with the grant applicant. We expect this to be a restriction placed on the title, which would be registered at the Land Registry. The length of security required will vary according to size of grant, typically a £50,000 will require 7 years, whilst a £100,000 grant will require 21 years.

Outcomes
— Given the importance of clubs to sport at community level, and the impact we believe we can make right across the country with this investment, we are proposing to make up to a thousand grants available of between £20,000 - £150,000. A grant of £150,000 will be the exception rather than the norm and only available to Local Authority projects which can demonstrate a strategic rational to their application, for example, an holistic approach has been taken across the authorities facility stock and the project for which funding is being sought is their top priority.
— Target audience a 1000 communities “touched and inspired” by the programme creating a tangible legacy in their neighbourhood.
— We will require all projects to measure their performance by monitoring sessions delivered and throughput achieved. Further details will be supplied to successful projects as part of the award process.
Protection of Playing Fields
(March 2011)
Programme
The programme will identify and fund projects that help communities realise the sporting benefits of playing field land. The programme will improve and protect playing fields.

Budget
— £10m lottery plus partnership funding over 5 funding rounds of £2m with two in 2011/12, two in 2012/13 & one in 2013/14.

Who is eligible to apply?
— Applications can be submitted by organisations entitled to receive public funding, voluntary or community organisations, local authorities, sports clubs, playing field associations and education establishments.

Is partnership funding required?
— The minimum thresholds vary according to the type of applicant you are:
  — local authorities and other statutory bodies (excluding parish or town councils) are required as a minimum to provide matched funding on a pound for pound basis
  — Community sector applicants (including parish or town councils under this programme) we would prefer to have some partnership funding or value in kind for their project, but we recognise that some community and voluntary sector clubs may not be able to secure that. In these cases we will not rule out the application.
  — Education establishments are expected to provide 30% partnership funding towards project costs. Please note that schools in local authority ownership will be required to provide matched funding on a £:£ basis.

Security of Tenure
— Sport England will normally take a fixed charge on capital awards by way of a ‘Legal Charge’ but due to restrictions imposed by legislation, a Local Authority generally cannot grant charges. In these cases, Sport England will agree alternative security arrangements with the grant applicant. We expect this to be a restriction placed on the title, which would be registered at the Land Registry. The length of security required is 25 years irrespective of the size of grant award.

Outcomes
— Given the importance of clubs to sport at community level, and the impact we believe we can make right across the country with this investment, we are proposing to make grants between £20,000 - 50,000.
— Target audience of 400 playing field sites “invested and protected” by the programme creating a tangible legacy in their neighbourhood.
— We will require all projects to measure their performance by monitoring sessions delivered and throughput achieved. Further details will be supplied to successful projects as part of the award process.

Projects
— Offering support from a range of partners to community and voluntary groups and local authorities to protect playing fields.
— Creating new playing field land.
— Bringing disused playing fields back into use.
— Improving the condition of pitches.

For more information on Protecting Playing Fields visit www.sportengland.org/funding/protection_playing_fields.aspx

Innovative feature
— To maximise the impact of the money we have, and to make applying for a grant as easy as possible for clubs, we intend to prepare a “catalogue” of many of the standard facility improvements clubs would like to make if they had funds available, and we will enter into framework arrangements with suppliers to ensure that we can benefit from economies of scale.

— The catalogue will help reduce bureaucracy for applicants by making it easier to apply and making reducing the time scales between applying and opening your project.

Projects
— Projects will range from building modernisations and extensions, sports equipment, sports lighting through to sustainability improvements to reduce carbon footprint, reduce running costs. Projects will select works from Framework Agreements – ensure time, cost and quality thresholds are met.

For more information on Inspired Facilities visit inspiredfacilities.sportengland.org

Given the importance of clubs to sport at community level, and the impact we believe we can make right across the country with this investment, we are proposing to make grants between £20,000-50,000.
The Big Lottery Fund’s (BIG’s) mission is to bring improvements to communities and the lives of people most in need. BIG is an outcomes funder and will support projects where they fit with its mission and outcomes.

Background

Our current open, demand led programmes are Reaching Communities and Awards for All. Potential applicants may also wish to refer to BIG’s website at www.biglotteryfund.org.uk to find out about all our funding opportunities.

Reaching Communities

Reaching Communities funds projects that help people and communities who are most in need and can really make a difference.

Projects can be new or existing activities or be the core work of your organisation.

Reaching Communities wants to fund projects that respond to needs identified by communities, and those that help those most in need including those people or groups who are hard to reach.

Reaching Communities wants to encourage the following changes to communities as a result of its funding:

— People have better chances in life, including being able to get better access to training and development to improve their life skills.
— Strong communities with more citizens working together to tackle their problems.
— Improved rural and urban environments which communities are better able to access and enjoy.
— Healthier and more active people and communities.

Amounts

Grants between £10,000 and £500,000 are available and we will fund projects for up to 5 years.

Are you eligible?

— Unincorporated association, incorporated association, trust or company set up and registered as a company
— Unincorporated association set up as a voluntary and community group
— Community interest company
— Not-for-profit company limited by guarantee
— Community benefit society
— Statutory organisations: schools, local authorities, health bodies

You can find out more and apply via: www.biglotteryfund.org.uk or call 08454 10 20 30

Awards for All (England)

This programme funds voluntary and community groups, schools and health organisations, parish and town councils, whose projects achieve one of these four outcomes:

— People have better chances in life, with better access to training and development to improve their life skills
— Stronger communities with more active citizens working together to tackle their problems
— Improved rural and urban environments, which communities are better able to access and enjoy
— Healthier and more active people and communities

Amounts

Grants between £300 and £10,000 are available. Projects must be completed within one year.

Find out more and apply

The Awards for All programme aims to provide an initial decision within six weeks of receiving a completed application form. You can find out more via www.awardsforall.org.uk or call 08454 10 20 30 for an application pack.

There are different schemes for each of the four countries in the UK.
Grants are not available for the building / renovation of grounds or pavilions, bowling machines or for ground equipment e.g. sight screens, mowers or rollers etc.

Small Grants
Small Grants of up to £750 may be awarded to a limited number of applications for youth cricket festivals / tournaments / regional competitions and for youth coaching schemes.

Grants towards refreshments, trophies, overseas tours, clothing or individual / team sponsorship are not available.

Guidelines
Applications will be considered from cricket clubs affiliated to a National Governing Body (i.e. ECB, Cricket Scotland, Northern Ireland Cricket Association), individual schools or other organisations directly involved in the development of youth cricket and which have a genuine need for assistance.

Applications for the Cricket Equipment Scheme and Non-Turf Pitch Scheme are administered by the ECB. Application forms are available from the Cricket Development Manager at your local County Cricket Board or can be downloaded at www.lordstaverners.org

Applications for the Small Grant Scheme are administered by The lord’s Taverners. Applications are available by emailing Foundation@lordstaverners.org.

For further information, please contact The Lord’s Taverners, 10 Buckingham Place, London SW1E 6HX.

T: 020 7821 2828
E: Foundation@lordstaverners.org

For more information visit www.lordstaverners.org

The vision of the Foundation is to assist young people under 18 years of age to participate, to the best of their ability, in the sport of their choice irrespective of their social circumstances, culture or ethnicity and to ensure that, in doing so, they improve their chances both inside and outside of sport.

The grants are specifically to help children who are disadvantaged because of financial circumstances and are unable to afford clothing or equipment which is needed to participate in their chosen sport.

- Grants are for individuals only
- Applicants must be under 18 years of age
- Grants will only be considered if the individual is unable to raise the necessary finances required as a result of impoverished circumstances.

The application form can be downloaded from the website: www.thedickiebirdfoundation.co.uk or write for more information to:

The Dickie Bird Foundation,
47 Ripon Road,
Earlsheaton,
Dewsbury,
West Yorkshire WF12 7LG.
T: 01924 430593 or 07904 440367

The Lord’s Taverners is a thriving club, the official charity for recreational cricket and the UK’s leading youth cricket and disability sports charity.

Cricket Equipment Scheme
An application can be made for one of the following cricket bags:
- Youth Hard Ball (u16s)
  £40
- Girls Hard Ball (15-18 yrs)
  £40
- Colts Hard Ball (u13s)
  £40
- Junior Hard Ball (u11s)
  £40
- Soft Ball Cricket (6-11yrs)
  Complimentary

Grants are not available for the building / renovation of grounds or pavilions, bowling machines or for ground equipment e.g. sight screens, mowers or rollers etc.

Grant Aid for Non-Turf Pitches / Batting Ends / Nets
An application can be made for a grant toward the following items, up to a combined maximum of £6,000:
- Non-Turf Pitches (Practice Wicket / Match Play Pitch)
  up to £3,000
- Non-Turf Batting Ends
  up to £2,000
- Nets (Mobile / Fixed)
  up to £1,000

For more information visit www.lordstaverners.org
Local Authorities (including County, City, Borough, District and Parish Councils)

Nearly all local Authorities have departments dealing with the development of recreation and leisure.

Substantial grants can be available through County Councils or City Councils. There are general guidelines for grant aid through Local Authority sources and the following types of grants are often available but there have been inevitable cutbacks during the recession.

- Grants and loans to help capital projects such as developing buildings, pitches and land purchase.
- Revenue grants for improving or restoring existing property, purchasing equipment or running major sports development initiatives or participating in sports kite marking schemes.
- Grants for talented performers to help towards the cost of competition or training.
- Grants for Governing Bodies to help run major sporting events.

Sometimes, these grants are administered through a local agency such as the County Playing Fields Association and the general guidelines are:

- There should be no reasonable restriction on the use of a facility.
- The facility or project should meet a real and significant need and have the support of the County Cricket Board.
- If property is leasehold there has to be security of tenure and facilities should have long term usage.
- Applicants must demonstrate that financial support is needed and show that the rest of the cost of the project can be funded.
9 LOCAL AUTHORITIES continued

In all instances contact with the relevant authority is essential.

Most District and Borough Councils have grant funds for sports facilities and community centres and some will help with equipment and administrative costs. Details of schemes vary and contact with the relevant Council is essential to determine your grant aid procedures.

Parish Councils may give financial assistance under the Local Government (Miscellaneous Provisions) Act 1976; section 19.1 for recreation projects in their areas and may provide facilities at subsidised cost. Details can be obtained from the relevant Parish/District Council Clerk.

10 RATE REDUCTIONS & RELIEF

Although not strictly grant aid or development funding, success in reducing the burden of Non-Domestic Rates can be equally effective in easing a Club’s financial position.

10.1 Rating Assessment

Your annual rates bill is calculated by multiplying together the annual rate poundage (fixed in England and Wales by central government) and the Rateable Value for the property (fixed by the Valuation Office Agency). Whilst you can do nothing about the former, you can challenge the latter if you consider it excessive. Before you do so, compare your Rateable Value with those of other voluntary sports clubs in your area. You can search for these on the Valuation Office Agency website. Remember that buildings are far more valuable pro-rata than land, modern buildings (usually) more valuable than older ones and permanent structures more valuable than temporary ones. If you decide to appeal, this is easily initiated by completing a form obtainable from the Valuation Office Agency which deals with your area (the back of your rates bill should give the details of where to apply). Applications can also be made electronically on the VOA website at www.voa.gov.uk. If your assessment is large or the property complex you may wish to consider engaging a qualified and suitably experienced rating surveyor to act on the Club’s behalf.

Rateable Values are reviewed every five years. A revaluation of all rating assessments took place on 1 April 2010 with the next revaluation due on 1 April 2015. Clubs will be aware of the 2010 Rating List entry which can also be ascertained by searching on the VOA website as above. Where the 2010 Rating Revaluation resulted in a large change in Rateable Value (up or down), the Government introduced a scheme of Transitional Rate Relief (TRR) for England only which set a cap on the chargeable increase on the following basis.

<table>
<thead>
<tr>
<th>2010/11</th>
<th>2011/12</th>
<th>2012/13</th>
<th>2013/14</th>
<th>2014/15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Upward cap (small properties)</td>
<td>5%</td>
<td>7.5%</td>
<td>10%</td>
<td>15%</td>
</tr>
<tr>
<td>Upward cap (large properties)</td>
<td>12.5%</td>
<td>17.5%</td>
<td>20%</td>
<td>25%</td>
</tr>
</tbody>
</table>

Note: Small properties are those with Rateable Value of less than £25,500 in Greater London and £18,000 elsewhere.

Please note Transitional Relief does not apply in Wales.

Similarly, reductions in liability are also phased in but only a few occupiers are so fortunate to qualify.

10.2 Rate Relief is available in a number of forms.

(England only) If the property qualifies as a small business, a lower rate poundage is applied. Occupiers will be entitled to have their liability calculated by reference to the Small Business Multiplier in respect of any property that they occupy which falls below the Rateable Value thresholds, namely £25,500 in London and £18,000 elsewhere. Billing Authorities will apply the Small Business Multiplier automatically and the previous need to make application for this relief has been removed. The new rules do not affect the position for unoccupied properties which continue to attract the standard NDR Multiplier.

If your club is registered as a Community Amateur Sports Club (CASC), mandatory relief is available at 80%. There may also be other benefits to registration including tax exemption for fundraising income and tax relief on payroll giving, gift aid or other individual or corporate donations. More information on the CASC Scheme can be found on the HM Revenue and Customs website www.hmrc.gov.uk/charities/casc/tax-relief.htm and also on page 28 (Community Amateur Sports Clubs) in this booklet.
Many authorities supply information on this aspect of relief either in the form of leaflets or on their websites. Approach the Finance Department for details of how to make an application and what supporting documentation and information will be needed (often audited accounts, membership statistics and profiles are requested). If you already receive relief at a modest level consider whether to seek an increase. Relief of this nature is reviewable each year and applications cannot usually be backdated so do not delay lodging your claim. Once granted, check each year that it is to continue.

This section was written after consultation with GvA Humberts leisure Chartered Surveyors, 10 Stratton Street, London W1J 8JR. T: 020 7911 2000.

Amateur sports clubs whatever their legal form can generate substantial cash funding for development through the Community Amateur Sports Club (CASC) scheme. This recognises that local sports clubs play a vital role in our society and in particular promoting health through regular exercise.

Clubs registered with HM Revenue & Customs as CASCs benefit from tax reliefs which include an 80% mandatory reduction in their business rates bills (which cost the local authority nothing) and tax rebates for individual donations under gift aid.

Since 2002 over 6,000 clubs have registered under the scheme (with cricket leading the way with over 1,200 registrations). An estimated £21 million of cash has been injected into CASC registered cricket clubs during that period.

To register as a CASC a club must satisfy the following conditions:

1. Membership must be open to all without discrimination.
2. The club’s facilities must be available to all members without discrimination.
3. Fees charged by the club must be reasonable.
4. The club’s constitution must provide that any surplus income or gains be re-invested in the club and not distributed to members or third parties.
5. Players cannot be paid for playing except for expenses of travelling to away matches. They can be paid for other roles e.g. coaching juniors.
6. The club’s constitution must ensure that on dissolution of the club, any net assets are applied for approved sporting or charitable purposes i.e. given to the sport’s governing body, or to another club registered as a CASC or to a registered charity.
7. The club must be managed by “fit and proper persons”.

The key to achieving CASC status quickly is having an appropriately worded constitution. A CASC and Clubmark compliant model constitution can be found on the ECB’s website — www.ecb.co.uk/clubmark

The main benefits for clubs registered as CASCs are:

- Mandatory non-domestic rate relief at 80% in respect of the club’s premises – if the local authority already offers discretionary relief it will be better off following the club’s CASC registration.
- Gift aid on cash donations by individuals. This means that the club will receive a tax rebate of £25 for every £100 given by a UK taxpayer. Further if the donor pays tax at the 40% or 50% rates he or she will also be entitled to a tax refund. Unfortunately subscriptions do not qualify for gift aid.
- Legacies and lifetime gifts to CASCs can be made free of inheritance tax.
- Clubs are treated as companies for corporation tax purposes and therefore their profits including interest may be subject to corporation tax. CASCs are however exempt from corporation tax on interest and capital gains. They also enjoy limited tax exemptions on trading and rental income.

Applications to register as a CASC should be made to HMRC Charities, CASC Unit, St. John’s House, Merton Road, Bootle, Merseyside, L75 1BB T: 0845 3020203.

A copy of the application form and HMRC’s guidance notes are available on HMRC’s website www.hmrc.gov.uk. In addition further information on CASCs can be found on the ECB’s website (above) by searching on community amateur sports clubs. Also www.cascinfo.co.uk has some useful information on CASCs.
A route for amateur sports clubs, whatever their legal form, to generate substantial cash funding for development is by registering as a charity with the Charity Commission. This is an alternative to registering as CASC but can deliver much greater benefits and should be seriously considered if, for example, the club is looking to fund new facilities or expand its junior section.

One particular advantage is that patronage and other funding may be easier to access if the club is a charity.

Whilst the benefits are much greater for a charity than a CASC the downside is that the process is significantly more involved than that for a CASC and the club will face ongoing regulation by the Charity Commission.

The main benefits of charitable status are:

— Mandatory non-domestic rate relief at 80% in respect of the club’s premises - if the local authority already offers discretionary relief it will be better off following the club’s charity registration.

— Gift aid on cash donations by individuals. This means that the club will receive a tax rebate of £25 for every £100 given by a UK taxpayer. Furthermore, if the donor pays tax at the 40% or 50% higher rates he or she will also be entitled to a tax refund.

— Clubs are treated as companies for corporation tax purposes and therefore their profits may be subject to corporation tax. Charities are however exempt from corporation tax on interest, capital gains, rental income and trading income (in the latter case using an appropriate structure).

— Tax relief on company donations.

— Individuals and companies get tax relief for gifts of land and quoted shares to the club.

— Special VAT reliefs including possible zero-rating on the construction cost of certain new sports buildings.

— Legacies and lifetime gifts to charities can be made free of inheritance tax.

— Charities Act 2006 made the “advancement of amateur sport” a charitable purpose and more clubs are expected to look at the charity option in the future.

In order to become a charity, a club located in England and Wales must firstly register with the Charity Commission using its online application form and guidance notes. Once a successful application has been made the club must register separately with HMRC using HMRC’s online application form and by referring to the guidance notes. The process can be speeded up by having an appropriate constitution. Before embarking on the process the club’s management committee or Board of Directors who will comprise the Trustees for Charities Act purposes should carefully study their prospective responsibilities as Trustees. These are additional to their normal responsibilities as Committee or Board members and they should not be undertaken lightly.

For further information please see the Charity Commission website www.charitycommission.gov.uk and particularly its publication RR11 which deals with charity and sport (currently being updated). Also see the charity section on HMRC’s website www.hmrc.gov.uk.
13 FIELDS IN TRUST

Fields in Trust – the operating name of the National Playing Fields Association – is the only national organisation working to protect and support outdoor recreational space for future generations to enjoy.

Founded in 1925 by King George V, FIT works to protect and improve playing fields and playgrounds in the UK and currently protects more than 1200 sites.

FIT is an independent charity which relies on voluntary income to fund its work.

In 2010 FIT launched the Queen Elizabeth II Fields Challenge (Queen Elizabeth Challenge in Scotland), to preserve 2012 outdoor recreational spaces as a living legacy from HM The Queen’s Diamond Jubilee and the 2012 Olympic and Paralympic Games. A core element of the Challenge was to leverage funding to improve spaces protected under the scheme. A £1 million fund, exclusively for fields which sign up to QEII designation, is available from SITA Trust UK; with the last application deadline being October 2012.

QEII fields are also given added weighting in applications to Sport England’s ‘Places, People, Play Legacy’ £10 million Fund which will fund sites into 2013.

Fields in Trust is also directly providing a range of further grants to Queen Elizabeth II Fields through the programme.

For more information visit www.fieldsintrust.org and www.qe2fields.com

14 THE LANDFILL COMMUNITIES FUND

The Landfill Communities Fund (LCF) is a source of funding which aims to compensate those living in the vicinity of a landfill site by using landfill tax to support community projects which help benefit the environment and the lives of those in it.

The Government has decided that some of the tax that is raised can be used to support environmental aims by allowing a credit on landfill tax to operators of landfill sites who make contributions to Environmental Bodies (EBs) for spending on approved objects.

The EBs will be existing or newly created non-profit distributing organisations which enrol with ENTRUST, the regulator of the LCF.

Once enrolled and after receiving approval for the project, EBs may spend the contributions they receive from Landfill Operators (LOs) on approved objects.

The approved objects are:

A. The reclamation, remediation or restoration of land that cannot be used due to a ceased activity.

B. The reduction, prevention or remediation of pollution of land which was caused by a previous activity.

D. The provision, maintenance or improvement of a public park or other public amenity in the vicinity of a landfill site (i.e. about a ten mile radius).

Da. The provision, conservation, restoration or enhancement of a natural habitat or the maintenance or recovery of a species in its natural habitat.

E. The maintenance, repair or restoration of a building or other structure which is a place of worship or of historical or architectural interest.

Clubs will usually qualify through Object D, whilst they may be able to enrol with ENTRUST as an EB, there are also a number of Distributive Environmental Bodies (DEBs) who may consider applications for funding support. However, it should be noted that Object 3 sites must be open to the general public, which may be achieved through an appropriate administration or open membership policy.

Contact ENTRUST directly on 01926 488 300 or for information their postal address is

ENTRUST,
60 Holly Walk,
Royal Leamington Spa
CV32 4JE

For more information visit www.entrust.org.uk
Young cricketers may be nominated to SportsAid by the ECB if they fit the following criteria:

— Aged 12-18 (or above for disability disciplines)
— Member of a regional academy with the potential to move on to national/international representation
— Are not part of a fully funded programme

The average SportsAid award for successful cricketers is between £500 – £1,000 and goes towards costs involved in training and competing such as travel, accommodation, coaching and equipment.

Anyone who would like to discuss criteria and eligibility for a SportsAid award should contact:

Men’s cricket – David Graveney at david.graveney@ecb.co.uk or
Women’s cricket – Clare Connor at clare.connor@ecb.co.uk.

For further information about SportsAid visit www.sportsaid.org.uk or follow @TeamSportsAid on twitter. SportsAid is a registered charity no. 1111612.

The Football Foundation is the UK’s largest sports charity, with an annual income of £26m provided by its core funding partners, the Premier League, The FA and Government (via Sport England).

The Foundation provides financial support to grassroots sports clubs and other organisations to develop their facilities. Cricket clubs and other organisations, such as schools and local authorities, can benefit from this source of funding where the ground is shared with a football club, or as part of a multi-sports site.

Details about these grant schemes are available on the Foundation’s website www.footballfoundation.org.uk. You can contact them at The Football Foundation, Whittoning House, 19-30 Alfred Place, London WC1E 7EA or at enquiries@footballfoundation.org.uk.

The Coalfields Regeneration Trust is an independent grant making body registered with the Charity Commissioners and dedicated to the regeneration of the coalfield communities. Since its launch in 1999 the Trust has become a key agency promoting and achieving social and economic regeneration and supports initiatives which help to restore healthy and prosperous communities.

The Trust wants to improve community facilities — including the upgrade of recreational facilities — and grants are available to voluntary organisations (including Clubs) and the normal maximum limit in England, Scotland and Wales is £100,000. Training/Coaching and Summer Camps are also eligible for grant aid.


The WSFF is the charity that works to make physical activity an integral part of life for women and girls.

Today, 80% of women do not do enough physical activity to benefit their health, half of young women think it is more important to be thin than healthy and only 2% of sports media coverage is dedicated to women’s sport.

WSFF are working to change this by:
— Enabling sport and fitness providers to give the customer what she wants
— Fostering a culture in which active is attractive
— Persuading senior stakeholders to use their influence and resources to help achieve our vision

For further information please visit www.wsff.org.uk or contact info@wsff.org.uk.

19 The Co-operative Membership Community Fund

Since 1997, The Co-operative Membership Community Fund has provided grants from £100 to £2,000, to community, voluntary and self-help groups across the UK, by the end of 2012 our members will have donated over £15,000,000 to some fantastic projects.

The fund is based entirely on income from Co-operative members opting to donate their share of the profits.

The income is then distributed back to the local community where it was donated, and all decisions for funding are made by area committees made up of democratically elected members.

Full details on how to apply to the fund can be found at www.co-operative.coop/communityfund

If you would like to become a member; or you already are and want to donate to the fund, then please visit www.co-operative.coop/membership

20 County Sports Partnerships

County Sports Partnerships (CSPs) have been established throughout the country to support and co-ordinate sport at a local level. Although the CSPs themselves will not necessarily have funding streams, they will know what potential funding is available in their respective counties.

The CSPs are funded by Sport England to provide a network of organisations to work with Governing Bodies of Sport and to assist them in the delivery of the outcomes in relation to Sport England programmes.

The CSPs should be able to advise clubs about funding opportunities both national and local and your County Board CDM/CDO will be able to provide contact addresses and telephone numbers.

21 Charitable Trusts

There are many Charitable Trusts throughout the country, which have funds to allocate to worthy projects. There are a wide range of organisations from National Charities to local trusts each with their own specific criteria and budgets. Sport related applications may be considered by particular trusts or foundations if they also meet the organisations criteria for financial aid. For example, the Prince’s Trust funds projects that benefit young people.

Further information about Charitable Trusts in your area can usually be obtained from your Local Authority or County Sports Partnership. The Directory of Grant Making Trusts is also a recommended source of information.

22 Breweries

Many breweries are willing to give substantial loans or even grants towards the cost of improving social facilities in clubhouses and community centres.

If an existing supplier cannot help, it may well be worth trying rival companies. Contact the relevant Brewery or other supplier for details.
23 EUROPEAN COMMISSION

EU preparatory actions have been launched yearly since 2009 in order to test and prepare future EU funding actions in the field of sport.

The Commission have published every year a call for proposals in order to support transnational projects put forward by public bodies or civil society organisations in the field of sport. Every year the preparatory actions have focused on a limited number of areas.

In 2011 the projects referred e.g. to prevention of and fight against violence and intolerance in sport, and to innovative approaches to strengthening the organisation of sport in Europe. Projects must involve the participation of partners from several Member States of the EU. For more information about the past and future calls for proposals, please go to: http://ec.europa.eu/sport/index_en.htm

24 PUBLICATIONS ON FUNDING

Directory of Social Change
The Directory of Social Change (DSC) is the leading provider of information and training for the voluntary sector. It is known particularly for its general fundraising guides, online funding websites and researched funding directories. These are all available direct from DSC and also from larger libraries.

They include:
- The Complete Fundraising Handbook
- The Complete Special Events Handbook
- The Directory of Grant Making Trusts is a standard reference work covering 2,500 grant-making trusts, their objectives, finances, types of grants given and target beneficiaries.
- Effective Fundraising
- The Guide to Company Giving
- The Guide to Educational Grants
- The Guide to Grants for Individuals in Need
- The Guide to Major Trusts volumes 1-2 which covers in detail the top 400 and 1200 trusts respectively
- The Guide to New Trusts which covers 100 new grant-making trusts
- Sports Funding Guide
- Writing Better Fundraising Applications
- www.companygiving.org.uk
- www.grantsforindividuals.org.uk
- www.governmentfunding.org.uk
- www.trustfunding.org.uk

Youth Funding Guide
Full details can be found on the DSC website www.dsc.org.uk where all publications and subscription websites can be purchased online. For more information about these or DSC’s training and conferences phone the customer services team phone on 08450 77 77 07 or you can also email publications@dsc.org.uk.

National Council for Voluntary Organisations
NCVO provides advice and guidance on best practices in fund raising through their publications and free Help Desk. A full catalogue of events and publications is available from NCVO, Regent’s Wharf, 8 All Saints Street, London N1 9RL. Help Desk: 0800 2 798 798 or visit their website at www.ncvo-vol.org.uk

25 TECHNICAL GUIDANCE NOTES

Each project’s design and specification should comply with, as a minimum, Sport England Technical Guidance notes or ECB Technical Guidance Notes – whichever is the higher quality design specification.

sportengland.org
ecb.co.uk/techspecs

ECB technical guidance covers the full cricket project theme spectrum
- Test Match and First Class Match staging (TS1)
- Cricket Specific Indoor Centres (TS2)
- Indoor cricket in multi-use sports halls (TS3)
- Fine turf construction and management (TS4)
- Clubhouse and Pavilion design and construction (TS5)
- Non Turf Pitch guide to purchasing and Non Turf Pitch Standards (TS6)
- Indoor Cricket Facilities (TS7)

Designers of projects should consult with the relevant organisations and technical specifications throughout the design stage.
26 COUNTY CRICKET BOARD OFFICES

Bedfordshire 01234 721 705
Berkshire 0118 376 6125
Buckinghamshire 07920 581 409
Cambridgeshire 01223 464 278
Cheshire 01606 871 200
Cornwall 01872 323336
Cumbria 01539 560 066
Derbyshire 01332 388 130
Devon 01392 262 509
Dorset 01202 470 852
Durham 0191 387 2865
Essex 01245 254 004
Gloucestershire 01242 633 754
Hampshire 02380 475 654
Herefordshire 01568 615 799
Hertfordshire 01462 683 280
Huntingdonshire 01487 773 926
Isle of Wight 01983 825 462
Kent 01227 473 618
Lancashire 0161 282 4021
Leics & Rutland 0116 244 2198
Lincolnshire 01529 300298
Middlesex 0207 266 1650
Norfolk 01508 522 915
Northamptonshire 01327 842096
Northumberland 0191 274 1528
Nottinghamshire 0115 982 3000
Oxfordshire 01865 741 393
Shropshire 01952 265 676
Somerset 01823 352 266
Staffordshire 01902 897659
Suffolk 07738 199 151
Surrey 0207 820 5683
Sussex 01273 827 104
Wales 029 2041 9341
Warwickshire 0121 446 3651
Wiltshire 01249 445 225
Worcestershire 01905 337 923
Yorkshire 01909 565 029